# UTA Board of Trustees Public Hearing on the Authority's Tentative 2021 Budget

November 11, 2020



## **Call to Order and Opening Remarks**



# **Safety First Minute**



# **Budget Overview**



#### 2021 Key Budget Strategies

The 2021 Operating Budget was designed with the following strategies:

- Primary Goal: Fiscal Responsibility
- Maintain August 2020 baseline service levels
- Centralize budgets to improve clarity, ownership, and overall understanding of current state
- Repurpose funds between offices and departments to improve budget alignment with annual initiatives and support current and future agency needs.





#### 2021 Key Budget Assumptions

- Operating Expenses:
  - Labor 2.64%
  - Fringe 3.87%
  - Parts 4.00%
  - Fuel:
    - Diesel \$2.25
    - Gasoline \$2.15
    - CNG DGE \$1.16
  - Other Expense 2%
- Revenues:
  - Sales Tax 5%
  - Passenger (42)%
  - CARES Act \$101.1M



### Key Budget Changes in 2021: Service

- Service Adjustment: In 2021 UTA is planning to operate 91% of pre-COVID levels of service
  - In August 2020, UTA reintroduced a significant amount of service to the system. Service levels were determined based on ridership trends and projections, input from our riders, and a focus on supporting essentials workers and key areas across our system as the state of Utah began easing restrictions and returning businesses and schools/universities.
- \$6.5 million is proposed in this budget to fund emerging needs as the region continues to react to and recover from the pandemic.





### Key Budget Changes in 2021: Operations Support & Admin

- Information Technology projects: Net increase of \$1.5M for equipment replacement and upgrades
- Increased training and support expense for Rail Maintenance Apprenticeship programs
- Increased contract services for additional Maintenance systems support of \$1.5M
- Repurposed and restructured within current staffing levels to maximize efficiency





### Key Changes in 2021: FTE (Headcount)

Overall FTE Changes: 53.4 FTE decrease

Operations:

- Decrease overall of 33 FTE (primarily driven by fewer operators due to reduced service levels)
- Increase in Asset Management of 7 FTE
- Increase in Bus Maintenance of 12 FTE

Administrative:

- Decrease of 17.5 FTE for operator trainees in Talent Development
- Increase of 2 FTE in Operations Analysis & Solutions
- Increase of 1 FTE in Talent Development
- Increase of 1 FTE in Enterprise Strategy







**Organizational Chart** 





#### 2021 UTA Operating Budget Expenses by Mode

	FY 2020 Budget	FY 2021 Budget	Change
Bus	\$108,868,992	\$107,925,104	\$(943,888)
Light Rail	52,208,951	55,404,928	3,195,977
Commuter Rail	30,711,342	28,920,873	(1,790,469)
Paratransit	24,887,147	24,111,761	(775,386)
Rideshare/Vanpool	3,298,190	3,644,685	346,495
<b>Operations Support</b>	50,353,076	53,454,084	3,101,008
Administration	38,081,502	40,112,853	2,031,351
Planning/Capital			
Support <sup>1</sup>	6,443,876	6,393,224	(50,652)
Non-Departmental <sup>2</sup>	1,632,924	6,562,491	4,929,567
Total Division	\$316,486,000	\$326,530,000	\$10,044,000

1 Planning/Capital Support is comprised of Planning, Capital Development & Real Estate

2 Non-Departmental contains funds for emerging needs as the region continues to react to and recover from the pandemic





#### 2021 Utah Transit Authority Operating Budget \$326.5 million







### 2021 UTA Operating Budget Expenses by Category

	FY2020 Budget	FY 2021 Budget	% Change
Wages	\$157,322,390	\$158,310,407	0.6%
Fringe	73,460,319	75,251,668	2.4%
Services	27,511,998	31,470,240	14.4%
Fuel	20,281,070	15,874,843	(21.7)%
Parts	19,734,825	20,694,821	4.9%
Utilities	11,977,462	12,025,731	0.4%
Other O&M	17,452,984	22,233,919	27.4%
Capitalized Costs	(11,255,047)	(9,331,626)	17.1%
Total Budget	\$316,486,001	\$326,530,003	3.2%





#### UTA FTE Summary 2020 Budget and 2021 Proposed Budget

	2020 Budget	2021 Proposed	
	_		Change
Board	14.0	13.5	(0.5)
Executive Director	39.5	37.5	(2.0)
Operations	2,258.7	2,225.7	(33.0)
Finance	109.0	105.1	(3.9)
Service Development	31.0	32.0	1.0
Planning & Engagement	71.5	71.5	0.0
Enterprise Strategy	97.5	104.0	6.5
People Office	79.7	58.2	(21.5)
Totals	2,701.0	2,648.5	(53.4)





#### Change from Sept. Draft Capital Budget to Tentative Capital Budget

	Draft Capital Budget	Tentative Capital Budget	Change
Safety & Security	\$0.8M	\$1.0M	\$0.2M
Asset Management (SGR)	76.2M	61.6M	(14.6M)
Depot District	32.4M	32.4M	-
Ogden/WSU	52.6M	52.6M	-
Airport Trax Station	7.0M	7.0M	-
TIGER First/Last Mile Projects	13.2M	13.2M	-
Northern Utah Double Track	9.0M	9.0M	-
Information Technology	16.1M	16.1M	-
Other Capital Projects	71.5M	62.7M	(8.8M)
Total Other Capital Expense Budget	\$278.7M	\$255.6M	(\$23.1M)





#### Next Steps

- V
- November 4, 2020
  - Approve Tentative Budget and Set Public Hearing



- November 10, 2020
  - Virtual Public Meeting
- November 11, 2020
  - Public Hearing
- November 18, 2020
  - Local Advisory Council
- December 9, 2020
  - Final Budget Presented
- December 16<sup>th</sup>, 2020
  - Approve Final Budget



## **Previously Received Public Comment**



## **In-Person Public Comment**

All comments received will be included in the official public involvement report



# **More Information**

Please visit <u>www.rideuta.com/budget</u> for more information and to submit comment online

Contact us at <u>hearingofficer@rideuta.com</u> / 801-743-3882



# Adjourn

